



The Chartered
Institute of Logistics
and Transport

INTERNATIONAL DIPLOMA IN LOGISTICS AND TRANSPORT

**PROJECT MANAGEMENT
DIP15**

**MARCH 2024
SUPPLEMENTARY EXAMINATIONS**

Instructions to Candidates

- Duration of examination: **3 hours**
- **Answer any FOUR questions.**
- Questions may be answered in any order.
- Allocation of marks is indicated along each question.
- Credit will be given for citing relevant examples.
- Write legibly.

Candidates are advised to spend NOT more than 40 minutes on each question.

QUESTION 1

Explain the five main business drivers with which most projects will have to comply with and should be seen as key criteria for effective project management. **(25 marks)**

QUESTION 2

Explain what is meant by the term 'a never-ending project' and how can they be avoided. **(25 marks)**

QUESTION 3

'Project management requires the components needed to define and implement projects and to deliver the products (or outputs) that bring a project to a successful conclusion'. Examine the seven basic project components. **(25 marks)**

QUESTION 4

Discuss the sub-processes that need to be undertaken as part of project start-up activities.

(25 marks)

QUESTION 5

Explain the Critical Path Analysis (CPA) and its application in project management.

(25 marks)