



**The Chartered
Institute of Logistics
and Transport**

INTERNATIONAL CERTIFICATE IN LOGISTICS AND TRANSPORT

**PROCUREMENT
04-L3**

NOVEMBER 2025 EXAMINATION

Instructions to Candidates

- Duration of examination: **2.30 hours**
- **Answer Section A (Compulsory) and any THREE in Section B questions**
- Questions may be answered in any order.
- Allocation of marks is indicated along each question.
- Credit will be given for citing relevant examples.
- Write legibly.

Section A (COMPULSORY)

QUESTION 1

Examine the benefits of adopting E-Procurement in improving transparency and effectiveness in the State-owned Enterprises and Parastatals in Zimbabwe.

(25 marks)

SECTION B

QUESTION 2

Identify and explain one sourcing strategy which can be optimised to gain competitive advantage by an organisation of your choice. **(25 marks)**

QUESTION 3

Evaluate five ethical considerations which must be observed by procurement and supply chain professionals to enhance transparency and integrity of the procurement process. **(25 marks)**

QUESTION 4

Write short notes on challenges commonly associated with global sourcing strategy. **(25 marks)**

QUESTION 5

Adoption of technology can negatively impact organisational performance. List any five key challenges associated with technology integration in an organisation of your choice. **(25 marks)**

QUESTION 6

Define the following incoterms:

- (a) Ex Works **(5 marks)**
- (b) CIF **(5 marks)**
- (c) CFR **(5 marks)**
- (d) DAP **(5 marks)**
- (e) FOB **(5 marks)**