



**The Chartered
Institute of Logistics
and Transport**

INTERNATIONAL DIPLOMA IN LOGISTICS AND TRANSPORT MANAGEMENT

PROJECT MANAGEMENT

DIP15

NOVEMBER 2025 EXAMINATION

Notes to Candidates

- Duration of Examination **3 HOURS**
- **Answer FIVE Questions** only
- Credits will be given for logical, systematic and neat presentation.
- Credits will be given for the use of local and international real-life examples. Use of non-programmable calculators is allowed in the examination
- Candidates are encouraged to write critically and make use of relevant examples where applicable.

QUESTION 1

Produce a Work Breakdown Structure (WBS) and a project activity chart detailing a project involving a proposal for a new passenger route to a busy city airport, involving five collections of passengers or freight. The route will be run twice a day and will need new vehicles and staff to operate successfully. **(20 marks)**

QUESTION 2

The Cost Management Plan is a component of both Transport and Logistics operations. Project Management describes how the project costs will be planned, structured, and controlled.

Using a project in Transport and Logistics, draft a typical example of a Cost Management Plan, citing practical examples. **(20 marks)**

QUESTION 3

Illustrate with a clear well well-labelled diagram, the functional, matrix and projectized organisational structures and explain their advantages and disadvantages in project planning and implementation. **(20 marks)**

QUESTION 4

Produce a plan of how you intend to manage configuration control and how configuration issues will be recorded and communicated. **(20 marks)**

QUESTION 5

Consider two possible risks to any stage of your project. Produce a probability v impact graph to show how the risks you have identified compared to each other.

(20 marks)

QUESTION 6

'Quality must be an integral part of a project, not something that is 'bolted on' or added to a project as an afterthought. ' Explain this statement in the context of the components of project quality management. **(20 marks)**